



Risk Management

“best practices”

Finally, a practical two-day risk management course for performance-optimizing executives, key decision makers, risk owners, managers and risk management professionals that want to improve:

- Risk Oversight
- Strategic Planning and Tactical Execution
- Financial and Operational Performance
- Resiliency to Known, Emerging and Unknown Risks
- The Flow of Critical Decision-Making Information for Seizing Growth Opportunities

AMXi risk management education and training courses apply the lessons learned from the Global Financial Crisis . . . and failures that continue to occur today. Our courses also reflect our thought leadership and best practices from the most respected governance, risk management and compliance organizations including the Weinberg Center for Corporate Governance, Committee of Sponsoring Organizations, International Standards Organization, Risk and Insurance Management Society, Casualty Actuarial Society, Basel Committee on Banking Supervision, the Business Continuity Institute, and the Disaster Recovery Institute International.

The AMXi body of knowledge has been reviewed and vetted by a large and diverse network of highly experienced third-party risk management professionals, board members, executives, Big-4 partners, attorneys, regulators, international finance experts, subject matter experts, industry experts, and academic thought leaders. We can also tailor our courses to align with the specific needs, interests, level of detail, and capabilities of the organization, audience and/or industry.

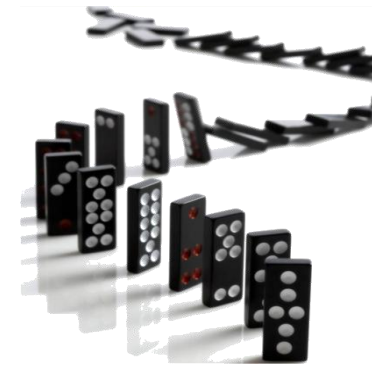
Course leaders are seasoned, top-talent professionals with over 20-years of experience:

- Glen Boyls, Economist and CBCP, has helped Fortune 500 clients achieve over \$1 billion in stakeholder value through financial and operational improvements. He is an Ernst & Young alumnus and an expert at leading cross functional teams through complex and challenging projects.
- Ted Dann, CPA and ARM, has extensive controller and risk management experience, including risk mitigation and managing a company's total cost of risk. He is an enterprise risk management practitioner with experience applying frameworks, eliminating silos and protecting corporate reputations.
- Warren Murdoch has extensive analytics experience in energy and financial markets. His expertise includes complex risk models, derivatives, hedging, collateralized debt obligations, fixed income, curves, credit risks, foreign exchange, commodities, scorecards, simulation tools, FEA, FinCAD and SAS.

Only \$1,995 USD per person. For quality purposes, this course is limited to 25 people. Eighteen continuing education credits.

A Practical 2-Day Course

Risk Management



Finally, a practical course on today's most challenging risk management issues.

In just two-days you'll learn about risk management and strategies for implementing an innovative and effective risk management program that improves risk oversight, business performance, resiliency and growth.



- Optimize business performance
- Improve enterprise-wide resiliency
- Maximize corporate growth
- Provide directors with meaningful risk management oversight
- Link key stakeholder expectations, objectives and strategies to major risks
- Establish risk appetite statements
- Set and cascade tone at the top
- Improve decision making at all levels of the enterprise
- Initiate culture transformation
- Align risk taking and compensation
- Develop sustainable risk and compliance measurements
- Manage known and emerging risks
- Conduct ERM tabletop exercises

Course Content

Day One

Governance, Risk and Compliance

- Interdependent Framework
- Governance
- Risk Management
- Compliance

Enterprise Risk Management

- Definitions
- Benefits
- Standards
- Maturity Model
- Ratings
- Risks
- Gaps, Overlaps and Silos
- Information Filtration
- Vision

Roles & Responsibilities

- Organization Structure
- Stakeholders
- Board of Directors
- Executives
- Managers
- Employees
- Supply Chain Vendors

Performance and Resiliency Optimization

- Goals
- Top-Down
- Bottom-Up
- Enterprise-Wide
- Resiliency
- Performance

Business Case Review and Discussion

- Enron, AIG, Citibank, Boeing, BP, Toyota, or today's headlines

Strategy and Risk Integration

- Goals
- Approach
- Key Stakeholder Expectations
- Enterprise Objectives
- Strategies
- Major Risks
- Risk Owners
- Controls
- Culture

Risk Appetite

- Corporate Risk Appetite Statement
- Business Unit Risk Appetite Statements
- Aggregate Business Unit Risk Appetite

Managing Risks

- Oversight
- Avoidance
- Reduction
- Transfer
- Acceptance
- Optimization

Business Processes

- Key Performance Indicators
- Key Risk Indicators
- Value Contribution



Day Two

Sustainable Measurements

- Quantitative and Qualitative
- Hands-on Experience
- Good Business Judgment

Reports and Dashboards

- Information Quality
- What's Needed
- Decision Support

Risk Culture

- Tone At The Top
- Doing The Right Things
- Transformation Strategies
- Risk Management Lexicon

Frameworks

- COSO
- ISO 31000
- Considerations

Implementation

- Value Proposition
- Strategy and Enterprise Objectives
- Risk Appetites and Aggregation
- Risk Ownership Mapping
- Mitigation Life Cycle
- Workshops – What's Important
- Culture Transformation
- Risk Identification and Assessments
- Risk Prioritization and Profiles
- Performance Improvement
- Risk Controls and Verifications
- Reporting



Business Case Review and Discussion

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IT and eGRC Platform Solutions

- Make or Buy
- Benefits
- Implementation Challenges
- Capabilities and Functions
- Best of Breed Solutions

Regulations

- Sarbanes Oxley
- Basel II and Basel III
- Solvency II
- Dodd-Frank
- Federal Financial Integrity
- OMB – A-123
- Environmental

Tabletop Exercises

- Risk Oversight Validation
- Exercise Design and Scenarios
- Conducting an Exercise
- Lessons Learned
- Continuous Improvement

Avoid having your risk management program becoming a risk unto itself!